

**COMMUNITY COLLEGE OF PHILADELPHIA
COMBINED/HYBRID MEETING OF THE BUSINESS AFFAIRS
AND EXECUTIVE COMMITTEES OF THE BOARD OF TRUSTEES
Wednesday, October 21, 2026 – 9:00 A.M.**

REVISED AGENDA

TO: Business Affairs and Executive Committees of the Board of Trustees

FROM: Jeffrey A. Eberly, Vice President, Finance & Administration and Treasurer

DATE: October 19, 2026

A combined/hybrid meeting of the Business Affairs and Executive Committees of the Board of Trustees is scheduled for **October 21, 2026, at 9:00 A.M.** Participants and attendees may attend in person in the Isadore A. Shrager Boardroom, M2-1 or *via* Zoom.

Public Session Zoom Link

<https://ccp.zoom.us/j/99075755343>

ID: 990 7575 5343

Passcode: 8029

Please note that Attachment A contains a spreadsheet that lists the vendor/consultant, the amount, and the source of funding (i.e., Capital Budget, Operating Budget, Grants, or Bond Proceeds) which College Administration is seeking approval.

(1) Contract Award to H.B. Frazer Company for the Mint Building Lighting Project (Action Item)

The Mint Lighting Project will enhance the exterior appearance and visibility of the Community College of Philadelphia's historic Mint Building, the former Third U.S. Mint. The project will install architectural facade lighting designed to highlight the building's prominent historic and architectural features, reinforce its significance as a landmark on the College's campus, and improve its nighttime presence.

The lighting design was developed specifically for the historic character of the building and included conceptual lighting studies, fixture selection, nighttime visualization, and coordination with the College, the Philadelphia Historical Commission, and the State Historic Preservation Office as appropriate for a registered historic structure.

The project was included in the College's Redevelopment Assistance Capital Program (RACP) application as the design and installation of exterior lighting to emphasize the Mint Building's architectural prominence and historic significance. The project is also included in the College's capital planning documents.

The construction scope consists of the electrical work necessary to implement the approved exterior lighting design. The work focuses on the primary building façades along Spring Garden Street and 16th Street and includes lighting controls that will enable the College to adjust to lighting displays for institutional events, commemorations, and other special occasions. Construction will be completed in accordance with the project documents, applicable codes, and site conditions.

The College issued RFP #10251-1 through Penn Bid on August 20, 2026. A pre-bid meeting was held on September 1, 2026, with seven (7) bidders attending. The College received bids from three (3) responsible bidders:

- H.B. Frazer Company \$720,000
- Hyde Electric \$872,090
- Carr & Duff LLC \$895,000

Following evaluation of the bids, staff recommends awarding the contract to H.B. Frazer Company, which submitted the lowest responsible bid of \$720,000.

Staff requests that the Business Affairs Committee recommends to the Executive Committee of the Board of Trustees to award a contract to H.B. Frazer Company in the amount of \$720,000 for the Mint Building Lighting Project. Funding for this project will be provided through Redevelopment Assistance Capital Program (RACP) funds and the College's Capital Budget.

(2) Contract Award to DIG Architecture for Architectural and Engineering Design Services for the Nursing Skills Lab Project at Main Campus and Northeast Regional Center (Action Item)

Staff seek approval to engage DIG Architecture to provide architectural and engineering design services for the Nursing Skills Lab Project at the Main Campus West Building and the Northeast Regional Center (NERC). The project supports the College's strategic expansion of nursing and allied health programs by creating modern simulation and skills-training environments that enhance instructional capacity.

The proposed project includes renovation and reconfiguration of existing spaces within the West Building to create a new Medical-Surgical Skills Lab, Health Assessment Skills Lab, Computer Classroom, and related support spaces. At NERC, an existing science laboratory will be converted into a dedicated Nursing Skills Lab and preparation area. The design will incorporate instructional, technology, infrastructure and facility improvements necessary to support contemporary healthcare training environments.

DIG Architecture previously designed the College's Respiratory and Nursing Simulation Labs and brings substantial experience in healthcare education facility planning and design. The firm is familiar with the College's facilities, design standards, and instructional requirements and has successfully collaborated with the College faculty and administration on specialized healthcare learning environments. The proposed project team includes architects, interior designers, and engineering consultants with extensive experience designing nursing simulation laboratories, clinical training facilities, and healthcare education spaces.

Under the proposed agreement, DIG Architecture will provide architectural, mechanical, electrical, plumbing, and fire protection engineering services throughout the project. Services will include schematic design, design development, construction documents, bidding assistance, and construction administration. In addition, the firm will assist with permitting, value engineering, contractor bid review, shop drawing review, and project closeout activities.

DIG Architecture submitted a proposal totaling \$110,000 for professional design services and up to \$5,000 in reimbursable expenses, for a total not-to-exceed amount of \$115,000.

The Nursing Skills Lab Project will enhance instructional opportunities for nursing students, support workforce development initiatives, and provide modern simulation-based learning environments that align with current healthcare education standards. The project represents an important investment in expanding the College's capacity to educate and train future healthcare professionals.

Staff requests that the Business Affairs Committee recommends to the Executive Committee of the Board of Trustees to award a professional services agreement to DIG Architecture in an amount not to exceed \$115,000 for architectural and engineering design services associated with the Nursing Skills Lab Project at Main Campus and the Northeast Regional Center. The project will be funded through financing obtained from the State Public School Building Authority.

(3) Contract Award to Smith Construction Inc. for Construction of the West Regional Center Ludlow Street Entrance (Action Item)

Staff seek approval to award a construction contract for renovations to the Ludlow Street entrance of the West Regional Center (WRC). The project will improve handicap accessibility, enhance the arrival experience for students, staff, and visitors, and strengthen the visual connection between WRC and the Career and Advanced Technology Center (CATC) building across the street.

The College issued RFP #10251 through Penn Bid on September 10, 2026. A pre-bid meeting was held on September 17, 2026, with four (4) bidders attending: Smith Construction Inc., Torrado Construction, Allstates Mechanical, and Nottingham Construction. The College received one (1) bid in response to the

solicitation from Smith Construction Inc. for \$742,000. Smith Construction Inc., as a local WBE firm, has had several prior projects with the College including Biology Lab Renovations, Library Renovations, ESS Library Suite, Winnett Offices, Bursar countertops, and Saxby's Cafe Renovations.

Following a review of the bid, staff recommends awarding the contract to Smith Construction Inc. in the amount of \$742,000.

Staff requests that the Business Affairs Committee recommends to the Executive Committee of the Board of Trustees to award a contract to Smith Construction Inc. in the amount of \$742,000 for the West Regional Center Ludlow Street Entrance Project. Funding for this project will be provided through Redevelopment Assistant Capital Program (RACP) funds and the College's Capital Budget.

(4) Contract Renewal to Johnson Controls Building Solutions for Building Management Services (Action Item)

Johnson Controls Building Solutions (JCBS) has provided preventive maintenance services for critical mechanical and building automation infrastructure throughout the College. During negotiations for the renewal of these agreements, JCBS continued to provide preventive maintenance and service support to maintain uninterrupted operation of the College's facilities and building systems.

The proposed one-year renewal agreements, covering July 1, 2026, through June 30, 2027, provide preventive maintenance for the College's chiller, building automation and controls, and pneumatic control systems. The scope of services remains substantially unchanged from the prior agreements and supports the reliable operation, efficiency, and longevity of critical campus infrastructure.

Many of the services support proprietary building automation and control systems installed at the College, which limits alternative service providers. To validate pricing, the College reviewed available cooperative purchasing options, including OMNIA Partners and Sourcewell. JCBS confirmed that both cooperative contracts provide discounts of approximately 10% from standard pricing; however, the College's negotiated pricing provides discounts equal to or greater than those available through the cooperative purchasing programs.

Approval of the renewal agreements will ensure continued maintenance and reliable operations of critical HVAC, controls, and pneumatic systems across the College's facilities. The services reduce the risk of equipment failures, supporting energy efficiency efforts, extend equipment life cycles, and help minimize emergency repair costs. The agreements also provide continuity of service through a contractor with extensive knowledge of the College's infrastructure while maintaining competitive pricing.

Staff requests that the Business Affairs Committee recommends to the Executive Committee of the Board of Trustees to award a one-year Building Management Services Agreement renewal with Johnson Controls Building Solutions in the amount of \$190,429. Funding will be provided through the College's operating budget.

(5) Contract Renewal to Ellucian Company LLC for Technology Solution Services (Action Item)

Since 2002, the Community College of Philadelphia (CCP) has utilized Ellucian Banner as its enterprise-wide system to support and manage critical institutional functions, including student information, human resources, and financial operations.

The Information Technology Services (ITS) – Application Group is responsible for the analysis of business processes; the development, maintenance, and administration of software applications; end-user training to ensure proper and effective system utilization; and the design, development, and administration of institutional databases.

Founded in 1968, Ellucian is a leading global provider of technology solutions for higher education, serving more than 2,700 institutions across 50+ countries. In addition to the Banner enterprise system, Ellucian offers a comprehensive portfolio of professional services, including software implementation, training, education, and management consulting. The company's depth of expertise enables it to effectively support the College's broad and evolving application needs.

In alignment with the emerging needs to leverage Banner's baseline functionality, renewing Ellucian's advisory services will support several key institutional priorities:

- Streamlining and optimizing business processes through vendor-supported best practices.
- Ensuring ongoing access to newly released features and enhancements.
- Preparing for a future migration to a Software-as-a-Service (SaaS) environment.
- Mitigating institutional risk associated with staff retirements, knowledge gaps due to attrition, and historical challenges in filling vacant technical positions.

Last year we delivered various solutions through effective engagement of advisory services. Student Bulk Graduation, Workforce Development Clock Hour Tracking, Financial Aid, Banner Communications Management (BCM), Business Process Analysis across critical areas are some key achievements that accelerated our progress last year.

The College has been satisfied with the quality and effectiveness of the services Ellucian has provided under the current agreement. The proposed renewal will also include 25 On-Demand Learning licenses for campus use, designed to expand Banner expertise and strengthen process understanding in key operational areas. The one-year proposed contract delivers 0.50 FTA functional advisory services and 0.10 FTA strategic advisory services along with 25 On-Demand training licenses for a total of \$181,614.

Staff requests that the Business Affairs Committee recommends to the Executive Committee of the Board of Trustees to award a one-year renewal to Ellucian Company LLC for Technology Solution Services not to exceed \$181,614. Funding will be provided through the College's operating budget.

(6) Contract Award to Abnormal AI for Email Security Gateway (Action Item)

The College requests approval to replace its existing Barracuda SaaS email security gateway with Abnormal AI, an API-based email security platform integrated with Microsoft 365. As email threats have become increasingly sophisticated, Information Technology Services (ITS) identified significant gaps in the College's existing solution (Barracuda) related to the detection and remediation of phishing, account takeover, impersonation, and other advanced email threats.

Beginning in January 2026, ITS evaluated alternative solutions, including Proofpoint, Mimecast, and Abnormal AI, through product reviews, demonstrations, and proofs of concept. The final technical evaluation focused on Proofpoint's email API solution and Abnormal AI. Following extensive assessment of technical capabilities, operational requirements, and best-and-final commercial proposals, ITS selected Abnormal AI as the solution best aligned with the College's needs and project budget.

The evaluation demonstrated capabilities addressing the College's principal exposure areas: account takeover and internal-to-internal phishing, executive impersonation, sophisticated credential theft and social engineering, automated investigation and remediation, and an AI Security Mailbox for analyzing and recommending remediations against user-reported suspicious messages. The vendor's April 2026 leadership presentation reported 50,577 identified attacks between January 1 and April 22, 2026, and 326 account takeover cases during the proof of value at CCP. These vendor-reported findings underscore the volume and complexity of threats requiring timely response; they should not be interpreted as independently validated prevented incidents or realized savings.

The proposed subscription is available through AccessIT Group under the OMNIA Partners Software Solutions and Services cooperative contract R240303.

Quotation 00005597, dated September 30, 2026, provides Inbound Email Security, Core Account Takeover Protection, and AI Security Mailbox coverage for 1,800 licenses for employees and 25,000 licenses for students across the respective quoted tiers. The three-year subscription is \$53,462 annually, for a total commitment of \$160,386. Based on ITS's comparison, the annual price is less than \$5,000 more than the College's current Barracuda solution, while providing enhanced automation, investigation, and remediation capabilities.

Staff requests that the Business Affairs Committee recommends to the Executive Committee of the Board of Trustees to award a three-year contract to Abnormal AI for an amount of \$160,386. Funding will be provided through the College's operating budget.

(7) Contract Award to LinkedIn for Recruitment and Talent Acquisition Services (Action Item)

Administration requests approval of a three-year renewal agreement with LinkedIn Talent Solutions for recruitment and talent acquisition services utilized by the College's Human Resources Department. The agreement will provide continued access to LinkedIn's recruiting platform, candidate sourcing tools, job posting capabilities, and talent analytics that support employee recruitment and workforce planning efforts. The current agreement expires on October 31, 2026.

Through negotiations with LinkedIn, the College was able to secure a 3.2% reduction from the current pricing, resulting in total savings of \$4,668 over the three-year term. The negotiated annual cost is \$47,080 per year, for a total three-year cost of \$141,240.

Approval of the renewal will ensure continued access to the College's primary recruitment platform and support the College's ability to attract, source, and hire qualified faculty, staff, and administrators.

Staff requests that the Business Affairs Committee recommends to the Executive Committee of the Board of Trustees to award a three-year contract to LinkedIn Talent Solutions for an amount of \$141,240. Funding will be provided through the College's operating budget.

(8) Resolution to Authorize the Submission of a Loan Application and to Obtain Financing from the State Public School Building Authority for Nursing Skills Lab and Surgical Technology Lab Projects (Action Item)

In March 2026, the Board of Trustees approved the submission of a Pennsylvania Department of Education (PDE) Capital Application for the Nursing Skills Lab at Main Campus and Northeast Regional Center (NERC), as well as the Surgical Technology Lab Project at Northeast Regional Center, with a total project cost of

\$3.2 million. The project was awarded funding by PDE in September 2026. Under the award, PDE will fund fifty percent (50%) of the project costs, with the remaining fifty percent (50%) to be funded by the College.

Administration is requesting authorization to submit a loan application and secure financing through the State Public School Building Authority (SPSBA) in an amount not to exceed \$3.2 million to fund the overall project. Attachment B contains the Resolution and updated debt schedule that includes the \$3.2 million of financing.

Administration requests that the Business Affairs Committee recommends to the Board of Trustees approval of the resolution authorizing Administration to submit a loan application and to obtain financing from the State Public School Building Authority in an amount not to exceed \$3.2 million for the Nursing Skills Lab and Surgical Technology Labs Projects.

(9) Resolution to Authorize President, Dr. Alycia Marshall to Approve Perkins Grant Funded Purchases of One Hundred Thousand Dollars (\$100,000) or Greater through June 30, 2027 (Action Item)

The Perkins grant supports students at the College in career and technical education (CTE) programs by primarily providing the College with funds for equipment and supplies for those programs. Perkins grant funded purchases are subject to rigorous state and federal oversight. The College received \$4.2 million for fiscal year 2026-2027.

As a condition for using Perkins grant funds for equipment and supplies for fiscal year 2026-2027, the College must receive all Perkins purchases by June 30, 2027. Items received after June 30, 2027, must be paid for by the College. As a result, staff requests a resolution to authorize President, Dr. Alycia Marshall to approve Perkins grant funded purchases of one hundred thousand dollars (\$100,000) or greater through June 30, 2027.

Through June 30, 2027, staff hopes to expedite purchases of equipment and supplies that are approved for purchase under the Perkins grant, including items that are \$100,000 or greater in value. Staff agrees to present a list of the Perkins grant funded purchases approved by President, Dr. Alycia Marshall that are \$100,000 or greater at each Business Affairs Committee meeting through June 30, 2027, for review.

Staff requests that the Business Affairs Committee recommends to the Board of Trustees to approve the Resolution set forth in Attachment C authorizing College President, Dr. Alycia Marshall, to approve Perkins grant funded purchases of one hundred thousand dollars (\$100,000) or greater through June 30, 2027, subject to the conditions set forth therein.

(10) Three-Year Capital Budget Plan (Information Item)

Staff will provide an overview of the College's three-year Capital Budget Plan. Attachment D contains the proposed multi-year capital budget plan for Fiscal Years 2026-2027, 2027-2028, and 2028-2029. Additionally, as part of Attachment D, staff has provided an updated prioritization plan for the \$20 million in Mechanical, Electrical, and Plumbing (MEP) projects identified in the College's deferred maintenance report.

(11) Business Affairs Committee Calendar of Activity (Information Item)

Staff will provide an overview of a month-by-month Calendar of Activity for upcoming meetings. Attachment E outlines the proposed information that will be provided at each upcoming meeting.

AGENDA EXECUTIVE COMMITTEE
PUBLIC SESSION

(1) Recommendation for Emeritus Status for Jeremiah J. White

Chair Epps requests that the Executive Committee recommends to the Board of Trustees to grant Emeritus Status to Jeremiah J. White. Chair Epps believes that Mr. White meets the criteria for Emeritus Status in accordance with the College's Trustee Emerita/Emeritus Policy (Memorandum #317). Mr. White, who resigned from the Board of Trustees on September 30, 2026, is a former Chair of the Board of Trustees and was a College Board member for 20 years. Mr. White has had a distinguished career at the College since 2006 and has served on various committees of the Board, including the Executive Committee, Business Affairs Committee and the Audit Committee. Based on his many contributions and years of service to the College, Chair Epps requests that the Executive Committee recommends to the Board of Trustees to grant Emeritus Status to Mr. White.

(2) Based on the recommendations of the Business Affairs Committee, the Executive Committee of the Board of Trustees will motion on the following items:

- Contract Award to H.B. Frazier Company for the Mint Building Lighting Project
- Contract Award to DIG Architecture for Architectural and Engineering Design Services for the Nursing Skills Lab Project at Main Campus and Northeast Regional Center
- Contract Award to Smith Construction Inc. for Construction of the West Regional Center Ludlow Street Entrance
- Contract Renewal to Johnson Controls Building Solutions for Building Management Services
- Contract Renewal to Ellucian Company LLC for Technology Solutions Services
- Contract Award to Abnormal AI for Email Security Gateway
- Contract Award to LinkedIn for Recruitment and Talent Acquisition Services
- Resolution to Authorize the Submission of a Loan Application and to Obtain Financing from the

State Public School Building Authority for Nursing Skills Lab and Surgical Technology Lab Projects

- Resolution to Authorize President, Dr. Alycia Marshall to Approve Perkins Grant Funded Purchases of One Hundred Thousand Dollars (\$100,000) or Greater through June 30, 2027

EXECUTIVE SESSION

The Business Affairs and Executive Committees will go into Executive Session to discuss legal matters.

JAЕ/cr

c: Mr. Tim Ford
Dr. Alycia Marshall
Mr. Gim Lim
Mr. Derrick Sawyer
Ms. Carolyn Flynn

ATTACHMENT A
FUNDING FOR ACTION ITEMS
MEETING OF THE BUSINESS AFFAIRS
COMMITTEE OF THE BOARD OF TRUSTEES

AGENDA: October 21, 2026

Agenda No.	Vendor/Consultant	Amount	Source
1	H.B. Frazer Company	\$720,000	RACP Funds and Capital Budget
2	DIG Architecture	\$115,000	State Public School Building Authority
3	Smith Construction Inc.	\$742,000	RACP Funds and Capital Budget
4	Johnson Controls	\$190,429	Operating Budget
5	Ellucian Company LLC	\$181,614	Operating Budget
6	Abnormal AI	\$160,386	Operating Budget
7	LinkedIn	\$141,240	Operating Budget

ATTACHMENT B

COMMUNITY COLLEGE OF PHILADELPHIA

Resolution - Fiscal Year 2026 -2027

Resolution for Board of Trustees Meeting November 5, 2026 to Authorize the Submission of a Loan Application and to Obtain Financing from the State Public School Building Authority

WHEREAS, the Board of Trustees of the Community College of Philadelphia (the “College”) approved the submission of a Pennsylvania Department of Education (PDE) Capital Application for the Nursing Skills Lab and Surgical Technology Labs Project (the “Project”) on March 12, 2026;

WHEREAS, the Project, which is estimated to cost \$3.2 million (“Project Costs”), consists of: 1) upgrades to the current nursing facilities that are outdated, undersized, and lack proper storage, limiting hands-on learning and failing to meet program standards; 2) additional lab space at the Northeast Regional Center to support enrollment growth, improve access for students completing prerequisites, and provide convenient practice space before and after clinical rotations; and 3) a dedicated Surgical Technology Lab that is required to launch the new program, meet accreditation standards, and prepare students for high-demand surgical technologist roles that address critical workforce shortages;

WHEREAS, on September 2, 2026, PDE awarded the College funding for the Project and, pursuant to the award, PDE will fund fifty percent (50%) of the principal of the loan amount not to exceed \$1.6 million, plus fifty percent (50%) of the annual costs and expenses of the loan, and the remainder will be financed by local sponsorship;

WHEREAS, the College expects to finance the Project by requesting the State Public School Building Authority to loan the Project Costs amount to the College pursuant to the terms of loan agreements between the College and the State Public School Building Authority; and

NOW THEREFORE, BE IT RESOLVED, that, on this 5th day of November, 2026, the College’s Board of Trustees authorizes the College’s administration to submit a loan application to and obtain financing from the State Public School Building Authority for the Project for an amount not to exceed \$3.2 million to fund the Project.

Harold T. Epps, Chair

Ajeenah Amir, Secretary

Current Debt Schedule					New SPSBA \$3.2 million				Revised Debt Schedule			
June 30:	Principal	Interest	Payment		Principal	Interest	Payment		June 30:	Principal	Interest	Payment
2027	6,815,000	2,679,534	9,494,534		304,257	46,334	350,591		2027	7,119,257	2,725,868	9,845,125
2028	8,100,000	2,338,784	10,438,784		604,815	96,368	701,183		2028	8,704,815	2,435,152	11,139,967
2029	2,765,000	1,959,700	4,724,700		626,417	74,766	701,183		2029	3,391,417	2,034,466	5,425,883
2030	2,885,000	1,846,942	4,731,942		648,534	52,649	701,183		2030	3,533,534	1,899,591	5,433,125
2031	3,000,000	1,727,348	4,727,348		671,431	29,752	701,183		2031	3,671,431	1,757,099	5,428,531
2032	3,125,000	1,601,093	4,726,093		344,546	6,046	350,591		2032	3,469,546	1,607,139	5,076,685
2033	3,260,000	1,468,126	4,728,126						2033	3,260,000	1,468,126	4,728,126
2034	3,400,000	1,328,002	4,728,002						2034	3,400,000	1,328,002	4,728,002
2035	3,550,000	1,180,411	4,730,411						2035	3,550,000	1,180,411	4,730,411
2036	3,695,000	1,037,160	4,732,160						2036	3,695,000	1,037,160	4,732,160
2037	3,835,000	897,502	4,732,502						2037	3,835,000	897,502	4,732,502
2038	3,980,000	752,370	4,732,370						2038	3,980,000	752,370	4,732,370
2039	2,980,000	600,200	3,580,200						2039	2,980,000	600,200	3,580,200
2040	2,420,000	485,163	2,905,163						2040	2,420,000	485,163	2,905,163
2041	1,135,000	385,750	1,520,750						2041	1,135,000	385,750	1,520,750
2042	1,190,000	329,000	1,519,000						2042	1,190,000	329,000	1,519,000
2043	1,250,000	269,500	1,519,500						2043	1,250,000	269,500	1,519,500
2044	1,315,000	207,000	1,522,000						2044	1,315,000	207,000	1,522,000
2045	1,380,000	141,250	1,521,250						2045	1,380,000	141,250	1,521,250
2046	1,445,000	72,250	1,517,250						2046	1,445,000	72,250	1,517,250
	61,525,000	21,307,084	82,832,084		3,200,000	305,915	3,505,915			64,725,000	21,612,999	86,337,999

ATTACHMENT C

COMMUNITY COLLEGE OF PHILADELPHIA

Resolution – Fiscal Year 2026-2027

**Resolution for the Board of Trustees to Authorize President, Dr. Alycia Marshall, to Approve
Perkins Grant Funded Purchases of One Hundred Thousand Dollars (\$100,000) or Greater
Through June 30, 2027**

WHEREAS, on October 21, 2026, the Business Affairs Committee of the Community College of Philadelphia’s Board of Trustees approved a motion recommending that the Community College of Philadelphia’s Board of Trustees authorizes President, Dr. Alycia Marshall, to approve Perkins grant funded purchases of one hundred thousand dollars (\$100,000) or greater through June 30, 2027;

WHEREAS, the College’s Purchases and Contracts Requiring Specific Board Authorization Policy (Memorandum #202) requires Board of Trustees approval for capital purchases with an annual cost of one hundred thousand dollars (\$100,000) or greater;

WHEREAS, the College’s purchases that are made with Perkins grant funds are subject to rigorous state and federal oversight;

WHEREAS, as a condition for using Perkins grant funds for equipment and supplies for fiscal year 2026-2027, the College must receive all Perkins purchases by June 30, 2027;

WHEREAS, the staff hopes to purchase equipment and supplies that are approved for purchase under the Perkins grant, including items that are one hundred thousand dollars (\$100,000) or greater in value, immediately upon receipt of the approval from the Perkins representative for the Pennsylvania Department of Education; and

NOW THEREFORE, be it resolved that, on this 5th day of November, 2026, the Executive Committee of the Board of Trustees hereby approves that:

1. The College’s President, Dr. Alycia Marshall, is authorized to approve Perkins grant funded purchases of one hundred thousand dollars (\$100,000) or greater through June 30, 2027.
2. College staff will present a list of the Perkins grant funded purchases approved by Dr. Marshall that are one hundred thousand dollars (\$100,000) or greater at each Business Affairs Committee meeting through June 30, 2027 for review by the Committee.

Harold T. Epps, Chair

Ajeenah Amir, Secretary

ATTACHMENT D



Community College of Philadelphia

Multi-Year Capital Plan: FY2027 - FY2029

FY2026 actual expenses are final and complete. Remaining need is phased FY2027-FY2029; external funding (Grant, State, RACP) is shown separately from College funds. Bond-, Financed-, and insurance-funded projects are separate funds and excluded from totals. FY2027 activity as of October 1, 2026.

Key Figures

FY2026 Actual Capital Expenses (final)	\$11,355,996	
Total Remaining Need, FY2027-FY2029	\$16,190,329	
College-Funded	\$10,090,329	62.3% of remaining need
Externally Funded (Grant, State, RACP)	\$6,100,000	37.7% of remaining need
Bond, Financed & Insurance Remaining	\$24,181,941	

Capital Spending Plan by Year

Category	FY2026 Actual (Final)	FY2027	FY2028	FY2029	Total Remaining FY27-FY29	Total incl. FY26
Facility & Campus Projects	\$8,680,696	\$8,496,620	\$2,016,384	\$509,759	\$11,022,762	\$19,703,458
Technology, Equipment & Contingency	\$1,007,708	\$1,167,567	\$2,000,000	\$2,000,000	\$5,167,567	\$6,175,275
FY2026 Completed & Closed Projects	\$1,667,592	-	-	-	-	\$1,667,592
Total Capital Plan	\$11,355,996	\$9,664,187	\$4,016,384	\$2,509,759	\$16,190,329	\$27,546,325

Separately Funded (not included in totals above)

Bond- and Financed- Funded Projects	\$163,903	\$5,759,024	\$10,526,244	\$6,750,829	\$23,036,097	\$23,200,000
Insurance-Funded Projects	\$119,988	\$1,145,844	-	-	\$1,145,844	\$1,265,832
Total Separately Funded (memo)	\$283,891	\$6,904,868	\$10,526,244	\$6,750,829	\$24,181,941	\$24,465,832

Funding Sources for Remaining Need (FY2027-FY2029)

Category	College	Grant	State (PDE)	RACP	Total External	Total Remaining Need
Facility & Campus Projects	\$4,922,762	\$750,000	\$1,250,000	\$4,100,000	\$6,100,000	\$11,022,762
Technology, Equipment & Contingency	\$5,167,567	-	-	-	-	\$5,167,567
Total Remaining Need	\$10,090,329	\$750,000	\$1,250,000	\$4,100,000	\$6,100,000	\$16,190,329



Community College of Philadelphia

Multi-Year Capital Plan: FY2027 - FY2029

FY2026 actual expenses are final and complete. Remaining need is phased FY2027-FY2029; external funding (Grant, State, RACP) is shown separately from College funds. Bond-, Financed-, and insurance-funded projects are separate funds and excluded from totals. FY2027 activity as of October 1, 2026.

Share of remaining need	62.3%	4.6%	7.7%	25.3%	37.7%	100.0%
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Remaining Need by Funding Source and Year

Funding Source	FY2027	FY2028	FY2029	Total FY27-FY29	% of Total
College (Reserves & Capital Fees)	\$4,776,687	\$3,066,384	\$2,247,259	\$10,090,329	62.3%
Grant	\$750,000	-	-	\$750,000	4.6%
State (PDE)	\$1,250,000	-	-	\$1,250,000	7.7%
RACP	\$2,887,500	\$950,000	\$262,500	\$4,100,000	25.3%
Subtotal External	\$4,887,500	\$950,000	\$262,500	\$6,100,000	37.7%
Total Remaining Need	\$9,664,187	\$4,016,384	\$2,509,759	\$16,190,329	100.0%

Separately Funded (not included in totals above)

Bond and Financed Proceeds (MEP, Nursing/Surg Tech)	\$5,759,024	\$10,526,244	\$6,750,829	\$23,036,097
Insurance Proceeds (Art & Winnett Department)	\$1,145,844	-	-	\$1,145,844
Total Separately Funded	\$6,904,868	\$10,526,244	\$6,750,829	\$24,181,941

FY2027 YTD Status (as of October 1, 2026)

Category	FY2027 Plan	YTD Actual + Commitments	Uncommitted	% Committed
Facility & Campus Projects	\$8,496,620	\$3,728,929	\$4,767,691	44%
Technology, Equipment & Contingency	\$1,167,567	-	\$1,167,567	0%
Total FY2027	\$9,664,187	\$3,728,929	\$5,935,258	39%

Separately Funded (not included in totals above)

Bond- and Financed- Funded Projects	\$5,759,024	\$414,440	\$5,344,584	7%
Insurance-Funded Projects	\$1,145,844	\$805,217	\$340,627	70%
Total Separately Funded (memo)	\$6,904,868	\$1,219,657	\$5,685,211	18%

Multi-Year Capital Plan: FY2027 - FY2029

FY2026 actual expenses are final. FY2027 activity (YTD + commitments per Banner) as of October 1, 2026.

Project				Final	Remaining Need by Funding Source							Remaining Need by Year			FY27 Status (10/1/2026)	
Activity Code	Building	New / C/O	Status	Project	FY26 Actual Expenses	College	Grant	State (PDE)	Insurance	RACP	Total Remaining Need	FY27	FY28	FY29	YTD Actual + Commitment s	FY27 Uncommitted
A. Facility & Campus Projects																
CAP087	Bonnell	C/O	In progress	Enrollment Center - Enhancement	\$1,074,068	\$935,849	-	-	-	-	\$935,849	\$935,849	-	-	\$779,799	\$156,050
CAP002	Bonnell	C/O	In progress	Roof Replacement	\$1,375,702	\$193,294	-	-	-	\$100,000	\$293,294	\$293,294	-	-	\$278,293	\$15,001
Total Bonnell					\$2,449,770	\$1,129,143	-	-	-	\$100,000	\$1,229,143	\$1,229,143	-	-	\$1,058,092	\$171,051
CAP093	CBI	C/O	Complete	CBI BAS Replacements	\$237,921	\$44,503	-	-	-	-	\$44,503	\$44,503	-	-	\$44,503	-
CAP064	CBI	C/O	In progress	CBI Heat Pumps	-	\$94,788	-	-	-	-	\$94,788	\$94,788	-	-	\$14,788	\$80,000
Total CBI					\$237,921	\$139,291	-	-	-	-	\$139,291	\$139,291	-	-	\$59,291	\$80,000
CAP011	Mint	C/O	In progress	Mint Building Front Doors	\$480,055	\$244,945	-	-	-	\$700,000	\$944,945	\$944,945	-	-	\$622,119	\$322,826
CAP068	Mint	C/O	In progress	Mint Lighting	\$52,283	\$397,717	-	-	-	\$450,000	\$847,717	\$423,859	\$423,859	-	\$19,007	\$404,852
CAP082	Mint	C/O	Complete	Office Upgrades/Relocations from 1500 Spring Garden	\$1,132,035	\$50,275	-	-	-	-	\$50,275	\$50,275	-	-	\$50,275	-
Total Mint					\$1,664,373	\$692,937	-	-	-	\$1,150,000	\$1,842,937	\$1,419,079	\$423,859	-	\$691,401	\$727,678
CAP088	NERC	C/O	In progress	HVAC Upgrade	\$53,984	\$746,016	-	-	-	\$400,000	\$1,146,016	\$573,008	\$573,008	-	\$110,855	\$462,153
CAP073	NERC	C/O	In progress	Bridge Repairs	\$130,599	\$177,361	-	-	-	-	\$177,361	\$177,361	-	-	\$177,061	\$300
Total NERC					\$184,583	\$923,377	-	-	-	\$400,000	\$1,323,377	\$750,369	\$573,008	-	\$287,916	\$462,453
New	Parking	New	Planned	Bonnell Parking Lot Project	-	\$625,000	-	\$625,000	-	-	\$1,250,000	\$1,250,000	-	-	-	\$1,250,000
CAP026	Parking	C/O	In progress	Main Garage - Phase IV & V	-	-	-	-	-	-	-	-	-	-	-	-
Total Parking					-	\$625,000	-	\$625,000	-	-	\$1,250,000	\$1,250,000	-	-	-	\$1,250,000
CAP021	West	C/O	In progress	Simulation Lab for Nursing & Allied Health	\$387,579	\$106,141	-	-	-	-	\$106,141	\$106,141	-	-	\$106,141	-
Total West					\$387,579	\$106,141	-	-	-	-	\$106,141	\$106,141	-	-	\$106,141	-
CAP076	WRC	C/O	In progress	CATC Parking Lot	-	\$374,540	-	-	-	-	\$374,540	\$374,540	-	-	\$351,271	\$23,269
CAP086	WRC	C/O	In progress	CATC Welding Lab & WRC Space (NWI / Naval Welding Institute)	\$727,394	\$23,142	\$250,000	-	-	-	\$273,142	\$273,142	-	-	\$266,693	\$6,449
CAP066	WRC	New	Planned	Renovating West Regional Center and CATC	\$60,966	\$989,034	-	-	-	\$1,050,000	\$2,039,034	\$509,759	\$1,019,517	\$509,759	-	\$509,759
Total West Regional Center					\$788,360	\$1,386,716	\$250,000	-	-	\$1,050,000	\$2,686,716	\$1,157,441	\$1,019,517	\$509,759	\$617,964	\$539,477
CAP051	Winnet	C/O	Complete	Old Cafeteria Renovation to One-Stop Office Space	\$2,100,424	(\$1,376,417)	-	-	-	\$1,400,000	\$23,583	\$23,583	-	-	\$23,583	-
IC02	Winnet	C/O	In progress	Winnett Flood Damage - College Deductible	-	\$100,000	-	-	-	-	\$100,000	\$100,000	-	-	-	\$100,000
Total Winnet					\$2,100,424	(\$1,276,417)	-	-	-	\$1,400,000	\$123,583	\$123,583	-	-	\$23,583	\$100,000
CAP081	Various	C/O	In progress	Divisional Priorities	\$17,741	\$38,924	-	-	-	-	\$38,924	\$38,924	-	-	\$38,924	-
CAP090	Various	C/O	In progress	Emergency Repairs	\$418,798	\$14,800	-	-	-	-	\$14,800	\$14,800	-	-	\$14,800	-
CAP079	Various	C/O	In progress	Rebranding	\$94,426	\$153,526	-	-	-	-	\$153,526	\$153,526	-	-	\$117,251	\$36,275
CAP078	Various	C/O	In progress	Furniture & Fittings	\$22,065	\$70,000	-	-	-	-	\$70,000	\$70,000	-	-	\$5,374	\$64,626
CAP101	Various	C/O	In progress	Solar Panels	\$314,656	\$194,324	\$500,000	-	-	-	\$694,324	\$694,324	-	-	\$694,324	-
CAP072	Various	C/O	In progress	Board Room AV / Conference Table	-	\$75,000	-	-	-	-	\$75,000	\$75,000	-	-	\$13,868	\$61,132
New	Various	New	Planned	Music Sound Booths	-	\$25,000	-	-	-	-	\$25,000	\$25,000	-	-	-	\$25,000
New	Various	New	Planned	PDE Placeholder (project TBD)	-	\$625,000	-	\$625,000	-	-	\$1,250,000	\$1,250,000	-	-	-	\$1,250,000
Total Various					\$867,686	\$1,196,574	\$500,000	\$625,000	-	-	\$2,321,574	\$2,321,574	-	-	\$884,541	\$1,437,033
TOTAL FACILITY & CAMPUS PROJECTS					\$8,680,696	\$4,922,762	\$750,000	\$1,250,000	-	\$4,100,000	\$11,022,762	\$8,496,620	\$2,016,384	\$509,759	\$3,728,929	\$4,767,691
B. Technology, Equipment & Contingency (Annual Programs)																
CAP102	Various	C/O	Annual	Computers / Technology	\$413,719	\$2,917,567	-	-	-	-	\$2,917,567	\$417,567	\$1,250,000	\$1,250,000	-	\$417,567
New	Various	New	Annual	Equipment Replacement	-	\$750,000	-	-	-	-	\$750,000	\$250,000	\$250,000	\$250,000	-	\$250,000
CAP060	Various	C/O	Annual	Miscellaneous (Contingencies)	\$593,989	\$1,500,000	-	-	-	-	\$1,500,000	\$500,000	\$500,000	\$500,000	-	\$500,000
TOTAL ANNUAL PROGRAMS					\$1,007,708	\$5,167,567	-	-	-	-	\$5,167,567	\$1,167,567	\$2,000,000	\$2,000,000	-	\$1,167,567



Multi-Year Capital Plan: FY2027 - FY2029

FY2026 actual expenses are final. FY2027 activity (YTD + commitments per Banner) as of October 1, 2026.

C. FY2026 Completed & Closed Projects (FY26 actuals only; no remaining need)																
CAP092	Bonnell	New	Complete	Bonnell HVAC Replacements	\$120,320	-	-	-	-	-	-	-	-	-	-	-
CAP060	Bonnell	New	Complete	Xerox Digital Press Install	\$20,984	-	-	-	-	-	-	-	-	-	-	-
CAP103	CBI	C/O	Complete	Replace HVAC Piping	\$700,751	-	-	-	-	-	-	-	-	-	-	-
CAP091	Mint	New	Complete	Office Upgrades	\$22,663	-	-	-	-	-	-	-	-	-	-	-
CAP065	NERC	C/O	Complete	NERC Heat Pumps	\$11,750	-	-	-	-	-	-	-	-	-	-	-
CAP075	Parking	C/O	Paused	Main Garage - Lighting, Cameras, Electrical	\$95,631	-	-	-	-	-	-	-	-	-	-	-
CAP062	West	C/O	Complete	Dental Clinic Floor	-	-	-	-	-	-	-	-	-	-	-	-
CAP022	West	C/O	Complete	Respiratory Lab	\$25,422	-	-	-	-	-	-	-	-	-	-	-
CAP100	West	New	Complete	Intraoral X-ray Unit	\$4,990	-	-	-	-	-	-	-	-	-	-	-
CAP083	Winnet	C/O	Closed	Winnett Front Office	\$9,010	-	-	-	-	-	-	-	-	-	-	-
CAP099	Winnet	New	Complete	Winnett 2nd Floor Replacement	\$8,753	-	-	-	-	-	-	-	-	-	-	-
-	Winnet	New	Closed	Technology Upgrades - Coffee House & Student Area	-	-	-	-	-	-	-	-	-	-	-	-
CAP096	Winnet	New	Closed	Mechanical Systems Upgrade	-	-	-	-	-	-	-	-	-	-	-	-
IC01	Various	New	Complete	Art Department Damage (closed portion)	\$128,200	-	-	-	-	-	-	-	-	-	-	-
CAP080	Various	C/O	Complete	Multi-Media Auditorium	\$386,886	-	-	-	-	-	-	-	-	-	-	-
CAP008	Various	C/O	Complete	Replace Atrium Skylights	\$120,099	-	-	-	-	-	-	-	-	-	-	-
CAP052	Various	C/O	Complete	Replace Atrium Skylights	\$795	-	-	-	-	-	-	-	-	-	-	-
CAP095	Pavilion	New	Complete	Install 2 Hot Water Circuit Pumps	\$11,338	-	-	-	-	-	-	-	-	-	-	-
TOTAL FY2026 COMPLETED & CLOSED PROJECTS					\$1,667,592	-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL PLAN (College & External Funds)					\$11,355,996	\$10,090,329	\$750,000	\$1,250,000	-	\$4,100,000	\$16,190,329	\$9,664,187	\$4,016,384	\$2,509,759	\$3,728,929	\$5,935,258
SEPARATELY FUNDED PROJECTS (bond, financed, and insurance funds; not included in Capital Plan totals)																
D. Bond- and Financed- Funded Projects																
CAP104	Various	C/O	In progress	MEP Project	\$163,903	\$19,836,097	-	-	-	-	\$19,836,097	\$4,959,024	\$8,926,244	\$5,950,829	\$414,440	\$4,544,584
New	Various	New	Planned	Nursing Skills & Surgical Technology Lab Renovation	-	\$3,200,000	-	-	-	-	\$3,200,000	\$800,000	\$1,600,000	\$800,000	-	\$800,000
TOTAL BOND- AND FINANCED- FUNDED PROJECTS					\$163,903	\$23,036,097	-	-	-	-	\$23,036,097	\$5,759,024	\$10,526,244	\$6,750,829	\$414,440	\$5,344,584
E. Insurance-Funded Projects																
IC01	Various	C/O	In progress	Art Department Damage	\$119,988	-	-	-	\$845,844	-	\$845,844	\$845,844	-	-	\$805,217	\$40,627
IC02	Winnet	C/O	In progress	Winnett Flood Damage - Insurance	-	-	-	-	\$300,000	-	\$300,000	\$300,000	-	-	-	\$300,000
TOTAL INSURANCE-FUNDED PROJECTS					\$119,988	-	-	-	\$1,145,844	-	\$1,145,844	\$1,145,844	-	-	\$805,217	\$340,627
TOTAL SEPARATELY FUNDED					\$283,891	\$23,036,097	-	-	\$1,145,844	-	\$24,181,941	\$6,904,868	\$10,526,244	\$6,750,829	\$1,219,657	\$5,685,211



Facilities Improvement Plan

Prepared by Remington & Vernick, Engineers



Background Information

- In 2024, RVE completed a facilities assessment report to be submitted for funding request
- RVE categorized items into priority tiers 1 through 6.
- CCP received \$20 million of funding for various improvement projects.
- Recategorized tiers I & II projects based on the College's 2026 updated immediate needs for operational improvements and RVE recommendations.
- Approximately \$19.2 million remaining of \$20 million allocated after maintenance costs used to maintain existing equipment.



Tier 1 – Proposed Improvements

- Controls Replacement (All Buildings)
 - Estimated Construction Cost: \$4,105,000
- Boiler Replacement (Bonnell)
 - Estimated Construction Cost: \$2,800,000
- New Boiler Plant (West)
 - Estimated Construction Cost: \$2,700,000
- New HVAC System (Gymnasium)
 - Estimated Construction Cost: \$6,750,000
- Heat Pump & Cooling Tower (CBI)
 - Estimated Construction Cost: \$1,600,000

Notes:

- Estimated Total: \$17,955,000
- Soft costs not included in estimated construction costs
- Costs may increase or decrease slightly based on the final approved scope of work and market conditions at the time of bid.



Tier 2 – Optional Proposed Improvements

- Heat Exchanger Replacement (Mint)
 - Estimated Construction Cost: \$805,000
- Fire Alarm Panel Replacement (All Buildings)
 - Estimated Construction Cost: \$935,000
- Cooling Tower Replacement (Bonnell)
 - Estimated Construction Cost: \$1,931,960
- Boiler Replacement (Winnet)
 - Estimated Construction Cost: \$1,600,000
- Unit Ventilator & AHU Replacement (Winnet)
 - Estimated Construction Cost: \$3,400,000

Notes:

- Optional projects to be perused if favorable pricing is received and extra funding available.
- Not guaranteed to be completed under \$20 million



Project Inflationary Estimates

- Due to unprecedented global demands for HVAC equipment and materials, the costs for HVAC projects are expected to increase significantly over the next few years. Future projected costs for 2028 and 2030 have been provided for reference based on current industry trends.

Building	Project	Estimated Construction Cost		
		Current	2028	2030
Priority Projects				
1 All Buildings	Controls Replacement	\$4,105,000	\$5,132,000	\$6,415,000
2 Bonnell	Boiler Replacement	\$2,800,000	\$3,500,000	\$4,375,000
3 West	New Boiler Plant	\$2,700,000	\$3,375,000	\$4,219,000
4 Gymnasium	New HVAC System	\$6,750,000	\$8,438,000	\$10,548,000
5 CBI	Heat Pump & Cooling Tower	\$1,600,000	\$2,000,000	\$2,500,000
	Total	\$17,955,000	\$22,445,000	\$28,057,000
Additional Projects				
6 Mint	Heat Exchanger Replacement	\$805,000	\$1,007,000	\$1,259,000
7 All Buildings	Fire Alarm Panel Upgrade	\$935,000	\$1,169,000	\$1,462,000
8 Bonnell	Cooling Tower Replacement	\$1,931,960	\$2,414,950	\$3,018,688
9 Winnet	Boiler Replacement	\$1,600,000	\$2,000,000	\$2,500,000
10 Winnet	AHU & Fan Coil Replacement	\$3,400,000	\$4,250,000	\$5,312,500



Conclusion

- Next Steps
 - Confirmation & finalization of project list with Board of Trustees and Facilities Team Approval.
 - Begin necessary design of projects to prepare bid documents for various projects.
 - Start Planning for 2027/2028 construction window to begin project construction.
- Q/A
 - Questions?

ATTACHMENT E

Business Affairs Committee

Month-by-Month Calendar of Activity

October 2026

October 2026

Date	Task	Action/Information Item
10/21/2026	Approval of Contracts	Action Item
10/21/2026	Three-Year Capital Budget Plan and Review Capital Budget Spending	Information Item

November 2026

Date	Task	Action/Information Item
11/18/2026	Approval of Contracts	Action Item
11/18/2026	Capital Submission to Pennsylvania Department of Education (PDE) for Special One-Time Distribution	Action Item
11/18/2026	Multi-Year Operating Projection	Information Item
11/18/2026	Review Contract Listing for Upcoming Approvals	Information Item

December 2026

Date	Task	Action/Information Item
12/15/2026	Approval of Contracts	Action Item
12/15/2026	Review FY2026-2027 YTD Financials and Forecast	Information Item

January 2027

Date	Task	Action/Information Item
01/20/2027	Approval of Contract	Action Item
01/20/2027	Review Tuition and Fees Recommendation FY2027-2028	Information Item

February 2027

Date	Task	Action/Information Item
02/17/2027	Approval of Contracts	Action Item
02/17/2027	Recommend Tuition and Fees for FY2027-2028	Action Item
02/17/2027	Capital Submission to Pennsylvania Department of Education (PDE) for Annual Projects	Action Item
02/17/2027	Review Capital Budget Spending	Information Item
02/17/2027	Review Contract Listing for Upcoming Approvals	Information Item

March 2027

Date	Task	Action/Information Item
03/17/2027	Approval of Contracts	Action Item
03/17/2027	Review FY2026-2027 YTD Financials and Forecast	Information Item
03/17/2027	Overview of Technology Plan	Information Item
03/17/2027	Investment Committee Report	Information Item

April 2027

Date	Task	Action/Information Item
04/14/2027	Approval of Contracts	Action Item
04/14/2027	First Review of FY2027-2028 College Budget	Information Item

May 2027

Date	Task	Action/Information Item
05/19/2027	Approval of Contracts	Action Item
05/19/2027	Approval of FY2027-2028 College Budget	Action Item
05/19/2027	Review Capital Budget Spending	Information Item
05/19/2027	Review Contract Listing for Upcoming Approvals	Information Item

June 2027

Date	Task	Action/Information Item
06/16/2027	Approval of Contracts	Action Item
06/16/2027	Review FY2026-2027 YTD Financials and Forecast	Information Item

July 2027

Date	Task	Action/Information Item
07/xx/2027	Approval of Contracts	Action Item

August 2027

Date	Task	Action/Information Item
08/xx/2027	Approval of Contracts	Action Item
08/xx/2027	Approval of Salary Increases for Admin, Grant Admin, and Confidential employees	Action Item
08/xx/2027	Review Capital Budget Spending	Information Item
08/xx/2027	Review Contract Listing for Upcoming Approvals	Information Item

September 2027

Date	Task	Action/Information Item
09/xx/2027	Approval of Contracts	Action Item
09/xx/2027	Overview of Technology Plan	Information Item
09/xx/2027	Investment Committee Report	Information Item

October 2027

Date	Task	Action/Information Item
10/xx/2027	Approval of Contracts	Action Item
10/xx/2027	Three-Year Capital Budget Plan and Review Capital Budget Spending	Information Item

November 2027

Date	Task	Action/Information Item
11/xx/2027	Approval of Contracts	Action Item
11/xx/2027	Multi-Year Operating Projection	Information Item
11/xx/2027	Review Contract Listing for Upcoming Approvals	Information Item

December 2027

Date	Task	Action/Information Item
12/XX/2027	Approval of Contracts	Action Item
12/xx/2027	Review FY2027-2028 YTD Financials and Forecast	Information Item